

# Private Partnerships: From Principles To Practices

## Public–private partnership

*definitions of public-private partnerships vary widely between municipalities: "Many public and private officials tout public–private partnerships for any number*

A public–private partnership (PPP, 3P, or P3) is a long-term arrangement between a government and private sector institutions. Typically, it involves private capital financing government projects and services up-front, and then drawing revenues from taxpayers and/or users for profit over the course of the PPP contract. Public–private partnerships have been implemented in multiple countries and are primarily used for infrastructure projects. Although they are not compulsory, PPPs have been employed for building, equipping, operating and maintaining schools, hospitals, transport systems, and water and sewerage systems.

Cooperation between private actors, corporations and governments has existed since the inception of sovereign states, notably for the purpose of tax collection and colonization. Contemporary "public–private partnerships" came into being around the end of the 20th century. They were aimed at increasing the private sector's involvement in public administration. They were seen by governments around the world as a method of financing new or refurbished public sector assets outside their balance sheet. While PPP financing comes from the private sector, these projects are always paid for either through taxes or by users of the service, or a mix of both. PPPs are structurally more expensive than publicly financed projects because of the private sector's higher cost of borrowing, resulting in users or taxpayers footing the bill for disproportionately high interest costs. PPPs also have high transaction costs.

PPPs are controversial as funding tools, largely over concerns that public return on investment is lower than returns for the private funder. PPPs are closely related to concepts such as privatization and the contracting out of government services. The secrecy surrounding their financial details complexifies the process of evaluating whether PPPs have been successful. PPP advocates highlight the sharing of risk and the development of innovation, while critics decry their higher costs and issues of accountability. Evidence of PPP performance in terms of value for money and efficiency, for example, is mixed and often unavailable.

## Public–private partnership in transition economies

*Public–private partnerships in transition economies have become increasingly popular since 1990. They are based on the experience of Public- Private Partnerships*

Public–private partnerships in transition economies have become increasingly popular since 1990. They are based on the experience of Public- Private Partnerships (PPPs) in developed countries since the model again became popular in the 1980s. PPP has yet to prove that it is appropriate in transition economies because of political and economic differences.

## Zhong Lun

*ethical principles. The term first appeared in the Analects of Confucius. Zhong Lun was founded in Beijing in 1993 as a private partnership. In 1996*

Zhong Lun (Chinese: 中伦; pinyin: Zhōnglún Lǚshì Shìwùsuǒ) is a Chinese multinational law firm headquartered in Beijing, China. It was founded in 1993 as one of the first private law firms in China.

Zhong Lun is one of China's most prominent law firms and is a member of the "Red Circle" of elite Chinese practices that increasingly compete with London's Magic Circle and New York's white-shoe partnerships.

Zhong Lun currently has domestic offices in Beijing, Shanghai, Shenzhen, Guangzhou, Chengdu, Wuhan, Chongqing, Qingdao, Hangzhou, Nanjing and Haikou, and international offices in London, Tokyo, Hong Kong, New York City, San Francisco, Los Angeles and Almaty.

### Limited partnership

*proposals to modify and merge the two acts, but the proposals did not go ahead. Scots law on partnerships (including limited partnerships) is distinct from English*

A limited partnership (LP) is a type of partnership with general partners, who have a right to manage the business, and limited partners, who have no right to manage the business but have only limited liability for its debts. Limited partnerships are distinct from limited liability partnerships in which all partners have limited liability.

The general partners (GPs) are, in all major respects, in the same legal position as partners in a conventional firm: they have management control, share the right to use partnership property, share the profits of the firm in predefined proportions, and have joint and several liability for the debts of the partnership.

As in a general partnership, the GPs have actual authority, as agents of the firm, to bind the partnership in contracts with third parties that are in the ordinary course of the partnership's business. As with a general partnership, "an act of a general partner which is not apparently for carrying on in the ordinary course the limited partnership's activities or activities of the kind carried on by the limited partnership binds the limited partnership only if the act was actually authorized by all the other partners" (i.e., if a general partner does something that is outside the usual business of the limited partnership, the partnership will only be legally bound by that action if all the other partners actually agreed to it).

### Global Partnership for Effective Development Co-operation

*priorities: to demonstrate that the effectiveness principles really produce an impact; to deepen the practice of "partnerships"; and to reform GPEDC's*

The Global Partnership for Effective Development Co-operation (GPEDC), formed in 2012, is an association of governments and organisations that seeks to improve practices of international development. It has a unique position due to the breadth and stature of its participants (in 2021 about 161 countries and 56 major organisations concerned with development).

The creation of GPEDC was mandated by the 2011 Busan High Level Forum on Aid Effectiveness, the fourth and last in a series of such forums held between 2003 and 2011. The purpose was to carry forward an "effective development co-operation" agenda, superseding the previous "aid effectiveness" movement. After the creation of the international Sustainable Development Goals in 2015, GPEDC aligned its mandate to the 2030 Agenda for Sustainable Development. GPEDC's monitoring exercises in 2016 and 2018 showed mixed success in advancing its endorsed practices of effective development co-operation. A notable disappointment has been lack of full participation by China and India.

### Limited liability partnership

*partnerships are authorized by law, in contrast with limited partnerships, the jurisdiction in which a LLP is formed may extend limited liability to all*

A limited liability partnership (LLP) is a partnership in which some or all of the partners have limited liability. An LLP is the partnership form of a limited liability company (LLC) and has aspects of both partnerships and corporations. In an LLP, each partner is not responsible or liable for another partner's misconduct or negligence. This distinguishes an LLP from a traditional partnership in which each partner has joint (but not several) liability. In an LLP, some or all partners have a form of limited liability similar to that

of the shareholders of a corporation. Depending on the jurisdiction, however, the limited liability may extend only to the negligence or misconduct of the other partners, and the partners may be personally liable for other liabilities of the firm or partners.

Unlike corporate shareholders, the partners have the power to manage the business directly. In contrast, corporate shareholders must elect a board of directors under the laws of various state charters. The board organizes itself (also under the laws of the various state charters) and hires corporate officers who then have as "corporate" individuals the legal responsibility to manage the corporation in the corporation's best interest. An LLP also contains a different level of tax liability from that of a corporation.

The combination of the flexibility of the partnership structure with the protection from liability for the individual negligence or misconduct of other partners makes the structure attractive to professional-services firms with potentially large exposure to professional malpractice claims in the absence of limited liability. The form has thus historically been adopted most widely by law firms and accounting firms.

## Partnership

*have also been referred to as early partnerships, but they were not formal partnerships. In Europe, the partnerships contributed to the Commercial Revolution*

A partnership is an agreement where parties agree to cooperate to advance their mutual interests. The partners in a partnership may be individuals, businesses, interest-based organizations, schools, governments or combinations. Organizations may partner to increase the likelihood of each achieving their mission and to amplify their reach. A partnership may result in issuing and holding equity or may be only governed by a contract.

## Carnegie Foundation for the Advancement of Teaching

*rooted in research-practitioner partnerships. The Carnegie Foundation for the Advancement of Teaching outlines six principles for improvement: Make the work*

The Carnegie Foundation for the Advancement of Teaching (CFAT) is a U.S.-based education policy and research center. It was founded by Andrew Carnegie in 1905 and chartered in 1906 by an act of the United States Congress. Among its most notable accomplishments are the development of the Teachers Insurance and Annuity Association (TIAA), the Flexner Report on medical education, the Carnegie Unit, the Educational Testing Service, and the Carnegie Classification of Institutions of Higher Education.

## Partnership for Global Infrastructure and Investment

*commitment to the PGII, with a goal of \$600 billion in private investment by 2027. The PGII efforts are in line with the standards and trust principles of the Blue*

The Partnership for Global Infrastructure and Investment (PGII or PGI) is a collaborative effort by Group of Seven (G7) to fund infrastructure projects in developing nations based on the trust principles of the Blue Dot Network. It is intended to be the bloc's counter to China's Belt and Road Initiative and a key component of the "Biden Doctrine".

PGII is a rebranding of the former Build Back Better World initiative. The re-brand followed difficulties in implementing the Biden administration's similarly named domestic legislative agenda.

As of early 2024, few details of the initiative had been announced.

## North-south research partnerships

*establishing equal partnerships in north–south research, economic, social and cultural boundaries can be overcome. Such partnerships can address and enable*

North–south research partnerships consist of collaborations between researchers from countries in the global north and the global south. By establishing equal partnerships in north–south research, economic, social and cultural boundaries can be overcome. Such partnerships can address and enable research of issues in dynamic and complex contexts, as well as deal with uncertainties. Moreover, such research cooperation allows different perspectives to be taken into account to explore issues that are strongly value driven or linked to conflicting interests and power claims. So north–south research partnerships provide new insights in the transition towards sustainable development and facilitate the development of solutions to local and global challenges.

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