

Linchpin: Are You Indispensable

Resistance (creativity)

1080/13854040600689141. S2CID 144167357. Godin, Seth (2010). *Linchpin: are you indispensable?*. New York: Portfolio. ISBN 9781591843160. OCLC 430051358.

Resistance is a concept created by American novelist Steven Pressfield that illustrates the universal force that he claims acts against human creativity. It was first described in his non-fiction book *The War of Art* and elaborated in the follow-up books *Do The Work* and *Turning Pro*, and in other essays. It is also a recurring theme in some of his fiction novels such as *The Legend of Bagger Vance* and *The Virtues of War*.

Resistance is described in a mythical fashion as a universal force that has one sole mission: to keep things as they are. Pressfield claims that Resistance does not have a personal vendetta against anyone, rather it is simply trying to accomplish its only mission. It is the force that will stop an individual's creative activity through any means necessary, whether it be rationalizing, inspiring fear and anxiety, emphasizing other distractions that require attention, raising the voice of an inner critic, and much more. It will use any tool to stop creation flowing from an individual, no matter what field the creation is in.

Pressfield goes on to claim that Resistance is the most dangerous element to one's life and dreams since its sole mission is to sabotage aspirations. He explains steps that human beings can take to overcome this force and keep it subdued so that they can create to their fullest potential, although Resistance is never fully gone.

Pressfield's concept of Resistance has been cited by authors such as Seth Godin, David M. Kelley and Tom Kelley, Eric Liu and the Lincoln Center Institute, Robert Kiyosaki and Sharon Lechter, and Gina Trapani.

Abbey Ryan

Chestnut Hill Local Philadelphia PA. Retrieved 2016-10-30. Linchpin: Are You Indispensable?: Seth Godin: 9781591843160: Amazon.com: Books "Women Who Make

Abbey Ryan (born 1979, New Jersey) is a contemporary American painter and educator, best known for her representational, classical realism still life and trompe-l'œil paintings. Her work is inspired by 17th century Dutch still life painting. She lives and works in Philadelphia, Pennsylvania.

Alexander Hamilton

strong executive, linked to the electoral support of the people, as the linchpin of an administrative republic. The dominance of executive leadership in

Alexander Hamilton (January 11, 1755 or 1757 – July 12, 1804) was an American military officer, statesman, and Founding Father who served as the first U.S. secretary of the treasury from 1789 to 1795 under the presidency of George Washington.

Born out of wedlock in Charlestown, Nevis, Hamilton was orphaned as a child and taken in by a prosperous merchant. He was given a scholarship and pursued his education at King's College (now Columbia University) in New York City where, despite his young age, he was an anonymous but prolific and widely read pamphleteer and advocate for the American Revolution. He then served as an artillery officer in the American Revolutionary War, where he saw military action against the British Army in the New York and New Jersey campaign, served for four years as aide-de-camp to Continental Army commander in chief George Washington, and fought under Washington's command in the war's climactic battle, the Siege of Yorktown, which secured American victory in the war and with it the independence of the United States.

After the Revolutionary War, Hamilton served as a delegate from New York to the Congress of the Confederation in Philadelphia. He resigned to practice law and founded the Bank of New York. In 1786, Hamilton led the Annapolis Convention, which sought to strengthen the power of the loose confederation of independent states under the limited authorities granted it by the Articles of Confederation. The following year he was a delegate to the Philadelphia Convention, which drafted the U.S. Constitution creating a more centralized federal national government. He then authored 51 of the 85 installments of *The Federalist Papers*, which proved persuasive in securing its ratification by the states.

As a trusted member of President Washington's first cabinet, Hamilton served as the first U.S. secretary of the treasury. He envisioned a central government led by an energetic executive, a strong national defense, and a more diversified economy with significantly expanded industry. He successfully argued that the implied powers of the U.S. Constitution provided the legal basis to create the First Bank of the United States, and assume the states' war debts, which was funded by a tariff on imports and a whiskey tax. Hamilton opposed American entanglement with the succession of unstable French Revolutionary governments. In 1790, he persuaded the U.S. Congress to establish the U.S. Revenue Cutter service to protect American shipping. In 1793, he advocated in support of the Jay Treaty under which the U.S. resumed friendly trade relations with the British Empire. Hamilton's views became the basis for the Federalist Party, which was opposed by the Democratic-Republican Party, led by Thomas Jefferson. Hamilton and other Federalists supported the Haitian Revolution, and Hamilton helped draft Haiti's constitution in 1801.

After resigning as the nation's Secretary of the Treasury in 1795, Hamilton resumed his legal and business activities and helped lead the abolition of the Atlantic slave trade. In the Quasi-War, fought at sea between 1798 and 1800, Hamilton called for mobilization against France, and President John Adams appointed him major general. The U.S. Army, however, did not see combat in the conflict. Outraged by Adams' response to the crisis, Hamilton opposed his 1800 presidential re-election. Jefferson and Aaron Burr tied for the presidency in the electoral college and, despite philosophical differences, Hamilton endorsed Jefferson over Burr, whom he found unprincipled. When Burr ran for Governor of New York in 1804, Hamilton again opposed his candidacy, arguing that he was unfit for the office. Taking offense, Burr challenged Hamilton to a pistol duel, which took place in Weehawken, New Jersey, on July 11, 1804. Hamilton was mortally wounded and immediately transported back across the Hudson River in a delirious state to the home of William Bayard Jr. in Greenwich Village, New York, for medical attention. The following day, on July 12, 1804, Hamilton succumbed to his wounds.

Scholars generally regard Hamilton as an astute and intellectually brilliant administrator, politician, and financier who was sometimes impetuous. His ideas are credited with influencing the founding principles of American finance and government. In 1997, historian Paul Johnson wrote that Hamilton was a "genius—the only one of the Founding Fathers fully entitled to that accolade—and he had the elusive, indefinable characteristics of genius."

Rudy Giuliani

2008. Buettner, Russ (August 17, 2007). *"For Giuliani, Ground Zero as Linchpin and Thorn"*; *The New York Times*. Archived from the original on January 16

Rudolph William Louis Giuliani (JOO-lee-AH-nee, Italian: [dʰuˈljaːni]; born May 28, 1944) is an American politician and disbarred lawyer who served as the 107th mayor of New York City from 1994 to 2001. He previously served as the United States Associate Attorney General from 1981 to 1983 and the United States Attorney for the Southern District of New York from 1983 to 1989.

Giuliani led the 1980s federal prosecution of New York City mafia bosses as U.S. Attorney for the Southern District of New York. After a failed campaign for Mayor of New York City in the 1989 election, he succeeded in 1993, and was reelected in 1997, campaigning on a "tough on crime" platform. He led New York's controversial "civic cleanup" from 1994 to 2001 and appointed William Bratton as New York City's

new police commissioner. In 2000, he ran against First Lady Hillary Clinton for a U.S. Senate seat from New York, but left the race once diagnosed with prostate cancer. For his mayoral leadership following the September 11 attacks in 2001, he was called "America's mayor" and was named Time magazine's Person of the Year for 2001.

In 2002, Giuliani founded a security consulting business, Giuliani Partners, and acquired, but later sold, an investment banking firm, Giuliani Capital Advisors. In 2005, he joined a law firm, renamed Bracewell & Giuliani. Vying for the Republican Party's 2008 presidential nomination, Giuliani was an early frontrunner yet did poorly in the primary election; he later withdrew and endorsed the party's subsequent nominee, John McCain. After declining to run for New York governor in 2010 and for the Republican presidential nomination in 2012, Giuliani turned his focus to his business firms.

After advising Donald Trump during his 2016 presidential campaign and early administration, Giuliani joined President Trump's personal legal team in April 2018, remaining on it during the 2020 presidential election. His activities as Trump's attorney have led to allegations that he engaged in corruption and profiteering. In 2019, Giuliani was a central figure in the Trump–Ukraine scandal. Following the 2020 election, he represented Trump in many lawsuits filed in attempts to overturn the election results, making false and debunked allegations about rigged voting machines, polling place fraud, and an international communist conspiracy. Giuliani spoke at the rally preceding the January 6 United States Capitol attack, where he made false claims of voter fraud and called for "trial by combat". Later, he was also listed as an unindicted co-conspirator in the federal prosecution of Trump's alleged attempts to overturn the election. In August 2023, he was indicted in the prosecution related to the 2020 election in Georgia. Later in 2023, Giuliani lost a \$148-million defamation lawsuit for his false claims about two election workers in Georgia, and unsuccessfully attempted to declare bankruptcy; he later reached a settlement to pay damages awarded to the election workers. In April 2024, he was indicted on charges related to the 2020 election in Arizona. He was later disbarred in the state of New York in July, and in the District of Columbia in September.

Samuel Gompers

order to rationalize production and maximize efficiency. The AFL was the linchpin of such cooperation. Where AFL unions existed, the AFL could be called

Samuel Gompers (né Gumpertz; January 27, 1850 – December 11, 1924) was a British-born American cigar maker and labor union leader. A key figure in American labor history, Gompers founded the American Federation of Labor (AFL) and served as the organization's president from 1886 to 1894, and from 1895 until his death in 1924. He promoted harmony among the different craft unions that comprised the AFL, trying to minimize jurisdictional battles. He promoted thorough organization and collective bargaining in order to secure shorter hours and higher wages, which he considered the essential first steps to emancipating labor.

He was against the AFL member unions taking political action to "elect their friends" and "defeat their enemies". In politics he mostly supported Democrats, and occasionally local Republicans. He led the opposition to immigration from China. During World War I, Gompers and the AFL energetically supported the war effort, attempting to avert strikes and boost morale while raising wage rates and expanding membership. He strongly opposed the antiwar labor groups, especially the Industrial Workers of the World (IWW).

Easter Offensive

artillery firebase halfway between the Laotian border and the coast, was the linchpin of the South Vietnamese northern and western defense line and was the strongest

The Easter Offensive, also known as the 1972 spring–summer offensive (Vietnamese: Chiến dịch Xuân–Hè 1972) by North Vietnam, or the Red Fiery Summer (Mùa hè ?? l?à) as romanticized in South Vietnamese literature, was a military campaign conducted by the People's Army of Vietnam (PAVN, the regular army of

communist North Vietnam) against the Army of the Republic of Vietnam (ARVN, the regular army of South Vietnam) and the United States military between 30 March and 22 October 1972, during the Vietnam War.

This conventional invasion (the largest invasion since 300,000 Chinese troops had crossed the Yalu River into North Korea during the Korean War) was a radical departure from previous North Vietnamese offensives. The offensive was designed to achieve a decisive victory, which even if it did not lead to the collapse of South Vietnam, would greatly improve the North's negotiating position at the Paris Peace Accords.

The U.S. high command had been expecting an attack in 1972 but the size and ferocity of the assault caught the defenders off balance, because the attackers struck on three fronts simultaneously, with the bulk of the PAVN. This first attempt by North Vietnam to invade the south since the Tet Offensive of 1968, became characterized by conventional infantry–armor assaults backed by heavy artillery, with both sides fielding the latest in technological advances in weapons systems.

In the I Corps Tactical Zone, North Vietnamese forces overran the ARVN's defensive positions in a month-long battle and captured Qu?ng Tr? city, before moving south in an attempt to seize Hu?. The PAVN similarly eliminated frontier defense forces in the II Corps Tactical Zone and advanced towards the provincial capital of Kon Tum, threatening to open a way to the sea, which would have split South Vietnam in two. Northeast of Saigon, in the III Corps Tactical Zone, PAVN forces overran L?c Ninh and advanced to assault the capital of Bình Long Province at An L?c.

The campaign can be divided into three phases: April was a month of PAVN advances; May became a period of equilibrium; in June and July the South Vietnamese forces counter-attacked, culminating in the recapture of Qu?ng Tr? City in September. On all three fronts, initial North Vietnamese successes were hampered by high casualties, lack of fuel and the increasing application of U.S. and South Vietnamese air power. One result of the offensive was the launching of Operation Linebacker, the first sustained bombing of North Vietnam by the U.S. since November 1968. Although South Vietnamese forces withstood their greatest trial thus far in the conflict, as well as thwarting North Vietnam's goal of large territorial gains, the North Vietnamese accomplished two important goals: they had gained valuable territory within South Vietnam from which to launch future offensives and they had obtained a better bargaining position at the peace negotiations being conducted in Paris.

Despite repulsing the PAVN offensive, the ARVN victory was only achieved through with massive U.S. air support.

Cultural diplomacy

knowledge of the other's culture. Cultural diplomacy has been called the "linchpin of public diplomacy" because cultural activities have the potential to

Cultural diplomacy is a type of soft power that includes the "exchange of ideas, information, art, language and other aspects of culture among nations and their peoples in order to foster mutual understanding". The purpose of cultural diplomacy is for the people of a foreign nation to develop an understanding of the nation's ideals and institutions in an effort to build broad support for economic and political objectives. In essence "cultural diplomacy reveals the soul of a nation", which in turn creates influence. Public diplomacy has played an important role in advancing national security objectives.

Eastern Bloc politics

Albania under Enver Hoxha and in Romania under Nicolae Ceau?escu. The linchpin of Soviet control early in the Eastern Bloc was General Ivan Serov, who

Eastern Bloc politics followed the Red Army's occupation of much of Central and Eastern Europe at the end of World War II and the Soviet Union's installation of Soviet-controlled Marxist–Leninist governments in the region that would be later called the Eastern Bloc through a process of bloc politics and repression. These governments contained apparent elements of representative democracy (such as the highest organ of state power, elections, and sometimes even multiple political parties) to conceal the process initially.

Once in power, each country's Soviet-controlled Communist Party took permanent control of the administration, political organs, police, societal organizations and economic structures to ensure that no effective opposition could arise and to control socioeconomic and political life therein. Party and social purges were employed along with the extensive use of secret police organizations modelled on the Soviet KGB to monitor and control local populations. While multiple political parties continued to exist in some countries nominally, they were all subordinated to the government, and supported government policies. While elections continued to be held, voters were usually presented with a single candidate. The highest organs of state power composed of representatives elected in this manner met infrequently and always approved government proposals.

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